

Joint Forces Staff College
STRATEGIC PLAN 2011
Commitment to Academic Excellence

VISION, MISSION, & VALUES

Vision

The flagship institution for educating national security professionals involved in planning and execution of joint operations.

Mission

Educate national security professionals to plan and execute joint, multinational, and interagency operations to instill a primary commitment to joint, multinational, and interagency teamwork, attitudes, and perspectives.

Values

- Academic Freedom
- Integrity & Professionalism
- Excellence, Quality Education & Primacy of the Classroom
- Acculturation & Human Dignity
- Growth & Development

GOALS & OBJECTIVES

1. Excellence in Curriculum

- a. Strengthen and broaden critical thinking skills.
- b. Enhance exercise scenarios to expand complexity and elements of chaos theory.
- c. Leverage efficiencies with JFSC schools and programs.
- d. Dialogue with stakeholders to continually define learning outcomes.
- e. Update curriculum continually to ensure content is current, relevant, and rigorous.
- f. Promote cross-cultural understanding and enhance cultural awareness.
- g. Improve assessment and evaluation tools and techniques.

2. Investment in Faculty & Staff

- a. Promote diversity of thought.
- b. Enhance assessment and evaluative tools.
- c. Invest in faculty and staff by providing opportunities for research, publications, and outreach.
- d. Enhance faculty governance.
- e. Review faculty reporting structure
- f. Assess potential for gaining efficiencies and enhancing effectiveness.
- g. Enhance processes for faculty development, planning, and assessment.

3. Supporting Infrastructure, Technology, & Facilities

- a. Secure resources to meet infrastructure requirements.
- b. Upgrade IT infrastructure.
- c. Expand and enhance library facilities and research technologies.

4. Coherence & Unity of Effort

- a. Anticipate and address requirements and resources.
- b. Secure best military faculty through dialogue with services.
- c. Ensure the right students take courses at the right time.
- d. Maintain liaison with CCDRs and agencies.
- e. Promote interagency integration and a comprehensive (whole of government) approach.
- f. Improve and enhance international officer programs.
- g. Monitor and coordinate course offerings and explore alternative delivery methods.
- h. Analyze need for outreach and planning in Congress.

5. Outreach & Lifelong Learning

- a. Develop an integrated Strategic Communication Plan.
- b. Leverage technology to enhance curriculum delivery, reach, and effectiveness.
- c. Expand flexibility for participation of faculty members in deployments.
- d. Enhance library integration in support of PME and operational planning efforts.
- e. Build the JFSC community of lifelong learners.
- f. Leverage JFSC leadership in formal and informal networks.